

they would help to bring peace, stability, and improvement in the conduct of human affairs on a global scale.

Projects concerned directly with military strategy, arms, and the highly technical aspects of conflict and its limitation are another part of a general approach to the problem of peace. In the 1950s and early 1960s modest grants were given for research on nuclear and radiation-related topics. Larger grants—in the \$200,000 to \$500,000 range (to Harvard, Columbia, MIT, and the Institute for Defense Analysis, for example)—went for studies of defense policy. Support also went to individuals for studies of the specific issue of arms control and disarmament. Various conference series (e.g., Pugwash, Dartmouth) were assisted in bringing together experts from the West and the Soviet bloc to explore opportunities for specific implementation of new arms-related concepts.

Perhaps the most important single set of grants in the security field was for the establishment and subsequent nurture of the International Institute for Strategic Studies (IISS), \$1.4 million since 1959.

In general these grants have been evaluated very positively. In particular the Foundation can point to solid accomplishment in its efforts to encourage fresh conceptual work in arms control and international security. Such seminal studies as Henry Kissinger's *Nuclear Weapons and Foreign Policy*⁵⁸ and *The Necessity for Choice*,⁵⁹ Thomas Schelling and Morton Halperin's *Strategy and Arms Control*,⁶⁰ and John Maddox and Leonard Beaton's book *The Spread of Nuclear Weapons*⁶¹ have been produced under our grants. On the issue of coming to terms with modern weapons, we sponsored a rather utopian study of universal disarmament written under the

⁵⁸Henry Kissinger, *Nuclear Weapons and Foreign Policy* (New York: Council on Foreign Relations, 1957).

⁵⁹Henry Kissinger, *The Necessity for Choice* (New York: Harper, 1961).

⁶⁰Thomas Schelling and Morton Halperin, *Strategy and Arms Control* (New York: Twentieth Century Fund, 1961).

⁶¹John Maddox and Leonard Beaton, *The Spread of Nuclear Weapons* (New York: Praeger, 1962).